



→ Michael R. Moore

Retired - Of Counsel

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Michael Moore is retired from the firm and is now Of Counsel. He specialized in representing physicians, medical groups, medical imaging centers, and other healthcare providers throughout California. His practice included: mergers and acquisitions, organization and implementation of multi-specialty medical groups and physician networks, negotiation and development of integrated delivery systems, affiliations with hospitals and healthcare systems, negotiation and creation of medical practice foundations or MSO relationships, development of ambulatory surgery centers AND medical imaging joint ventures, and re-structuring existing relationships. Michael served as general counsel to several large, multi-specialty medical groups in both Northern and Southern California, and also served as general counsel to some large radiology groups, several medical imaging centers, and hospital based physician groups. He routinely advised clients on a wide range of healthcare issues, including the Stark Law, fraud and abuse, Medicare compliance, negotiating and structuring joint ventures, and contracting issues. A frequent lecturer on healthcare topics, Michael was also a member of the American Health Lawyers Association and the California Society of Healthcare Attorneys.

Areas of Practice

Michael's practice focused on representing healthcare providers in business transactions, and providing ongoing, day-to-day operational advice and legal support. He had substantial experience in the legal issues, business issues, and professional relationships that arise in medium and large sized medical groups, as well in physician-hospital relationships.

After his admission to the California Bar in 1974, he served for three years as a tax attorney in the Office of Chief Counsel of the Internal Revenue Service in Washington, D.C. From 1977 to 1980 he was a Trial Attorney with the Office of District Counsel of the Internal Revenue Service, in Richmond, Virginia. In 1980 he returned to San Diego and joined the law firm of Harrigan, Ruff, Sbardellati & Moore. In April 1999, he moved his practice to Sheppard, Mullin, Richter & Hampton.

Honors

Best Lawyer in America (Healthcare), *Best Lawyers*, 2007-2020

San Diego Super Lawyer, 2007-2017

Healthcare, *Legal 500*, 2014

Best Lawyers of America, San Diego Healthcare Lawyer of the Year, 2013 and 2019

One of Ten "Outstanding Physician Practice Lawyers" in the U.S., *Nightingale's Healthcare News*, 2005

Articles

Healthcare Law Blog Posts

"What Physicians Need to Know About the New California End of Life Option Act," May 19, 2016

Speaking Engagements

Mr. Moore has given programs on integrated delivery systems, physician integration, mergers of medical groups, fee splitting, Medicare fraud and abuse, the Stark Law, and the Medicare Anti-Fraud and Abuse "Safe-Harbor" Regulations.

Legal and Regulatory Issues in Physician-Hospital Integration – Dignity Health Physician Integration Symposium, Las Vegas, NV, October, 2012

Medical Practice Foundation Models – Hoag Hospital Foundation, Primary Care Institute – Newport Beach, CA, January, 2012

Physician Affiliation Models – Practical Issues and Concerns For Physicians Considering Hospital Affiliations – Hoag Hospital Medical Staff Meeting - Newport Beach, California, October, 2011

Practice Considerations and Contracts for New Employment – American Academy Of Otorhinolaryngology, Annual Meeting – San Diego, CA, October, 2009

Physician Affiliation Models – Practical Issues and Concerns For Physicians Considering Hospital Affiliations – Memorial Health System Executive Retreat, Mission Viejo, CA, June 2005

Market Forces and Changing Integration of the Business of Emergency Medicine - American College of Emergency Physicians - San Diego, CA, October 1998

Issues and Concerns for Physicians Evaluating Potential Affiliations – McGladrey & Pullen, National Education Conference for Tax Specialists - Chicago, IL, October 1997

Practice Sale Valuation and Tax Implications - American Academy of HealthCare Attorneys - Coronado, CA, June 1996

Issues and Concerns for Physicians Evaluating Potential Affiliations - American Academy of HealthCare Attorneys - Boston, MA, July 1995

Medical Group/Hospital Affiliations, Stark II - National CPA Healthcare Advisors Association, Annual Meeting - Coronado, CA, July 1994

Integrated Provider Networks - California Medical Group Managers Association, Annual Meeting - San Francisco, CA, April 1994

Negotiating Provider Contracts - Western Region, Radiology Business Management Association, Annual Meeting - Coronado, CA, September 1992

Integrated Medical Groups, Medical Group/Hospital Affiliations - California Medical Group Managers Association, Annual Meeting - San Francisco, CA, April 1992

Integrated Medical Groups, Medical Practice Foundations, Medical Group/Hospital Affiliations - Alvarado Hospital - San Diego, CA, September 1991

Education

LL.M., Georgetown University, 1979

J.D., University of San Diego, 1974, *magna cum laude*

B.A., California State University, Northridge, 1971

Admissions

California