

## From Now to Next: Charting Your Course Through Headwinds to Achieve Sustainable Performance

Sheppard Mullin San Francisco Office  
01.13.2026

**12:00 p.m. - 1:00 p.m.** Registration & Lunch  
**1:00 p.m. - 2:00 p.m.** Program

### Sheppard Mullin

Four Embarcadero Center  
17th Floor  
San Francisco, CA 94111  
Directions

### Zoom

\*Meeting details will be sent upon registration.\*

### Click Here To Register

Health systems are navigating one of the most disruptive financial environments in modern memory—where traditional growth levers are no longer sufficient, margins remain fragile, and capital constraints are shaping every strategic choice. To help leaders chart a durable, opportunity-focused path forward, this executive roundtable will explore the most consequential trends shaping health system performance across revenue diversification, cost transformation, long-term scenario planning, and strategic risk.

Through a candid, interactive discussion, we will examine where health systems are actually winning today, what new models are proving sustainable, and how leaders can build strategies resilient enough to weather uncertainty from 2025 through 2040.

### Who Should Attend

This roundtable is designed for senior healthcare leaders responsible for financial performance, strategic growth, and operational transformation at health systems, academic medical centers, large physician enterprises, and integrated delivery networks, including:

- Chief Financial Officers (CFOs) and senior finance executives
- Chief Strategy Officers (CSOs), strategy and transformation leaders
- Chief Operating Officers (COOs) and system/market operations executives
- Chief Innovation Officers, venture development leaders, and commercialization executives

- Chief Information Officers (CIOs), Chief Digital Officers (CDOs), and AI/automation leaders
- Service line executives, clinical operations leaders, and revenue cycle leaders
- Capital planning, partnerships, and business development executives
- Board members and senior advisors overseeing system growth and long-term planning

**Questions?** Please contact Belinda Ashong via email.

## Attorneys

Linda Igarashi

Eric A. Newsom

## Industries

Healthcare